













School culture, learning culture

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Why it is important?

Purposes

- to become aware of the complex nature of school culture
- > to help in and prepare for school visit



Group task 1

In small groups identify and discuss conventions that are specific to your education/university and common to education/all universities! What purposes are served by these conventions?

Common educational conventions	Specific conventions



Why it is important and what it is?

Organizational culture

that an organization's culture comprises such a range of human experience that it is impossible to reduce meaning to predefined elements or to predictive value. . . . Education institutions . . . can neither be shielded from external interference nor studied in a scientifically controlled environment. . . . Reality is not something objective or external to the participants. Instead, participant reality is defined through a process of social interchange in which perceptions are affirmed, modified, or replaced according to their apparent congruence with the perception of others. (Tierney, 1988, p. 12)



Organizational Culture

OUTWARD VIEW Artifacts
A. Products
B. Behaviors

Readily observable, but hard to interpret.

2. Values and Beliefs

INWARD VIEW Not directly observable, but can be distilled from how people explain and justify what they do.

Underlying Assumptions

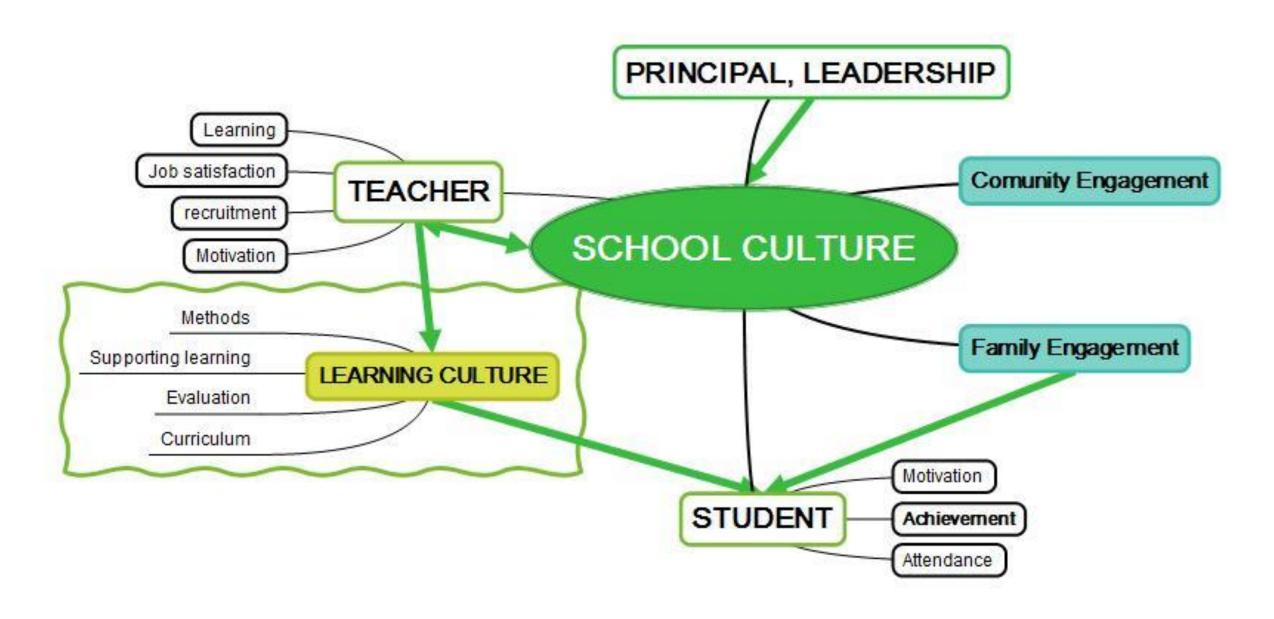
The foundations of culture which is so widely shared that people are largely unaware of them.

Cultural elements include: anecdotes, art, ceremonies, communications, heroes, habits, jargon, language, management practices, myths, norms, physical arrangements, rituals, stories, symbols, traditions.

Cultural elements include:
beliefs, cognitive processes,
commitment, consensus, ethic,
feelings, ideologies, justifications,
knowledge, mind-set, philosophy,
purpose, sentiments, thinking,
understanding, values, vision,
worldview

Cultural elements include: assumptions, consensus, ideologies, mind-set, philosophy, worldview.

(Bounds et al 1994) p.192.



Group task 2: What would you like to know about this level of school culture? Collect questions!

LEVELS	QUESTIONS
Artifacts: mission, learning	
products, communication,	
norms, management of	
learning, traditions, learning	
processes (formal)	
Values and beliefs:	
consensus, purposes, rules	
for relationship, role of	
spaces and time, appropriate	
behavior, role of groups	

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Group task 3: How would you get the information?

	Observing	Asking questions from pupils	Asking questions from teachers
Question 1			
Question 2			



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Thank you for your attention!

