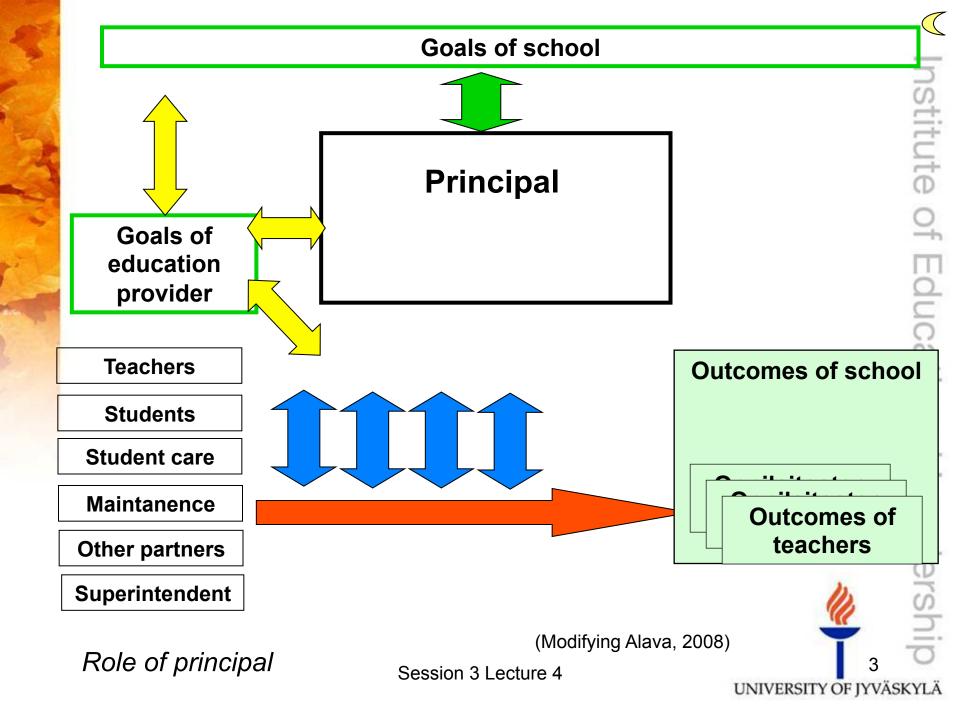
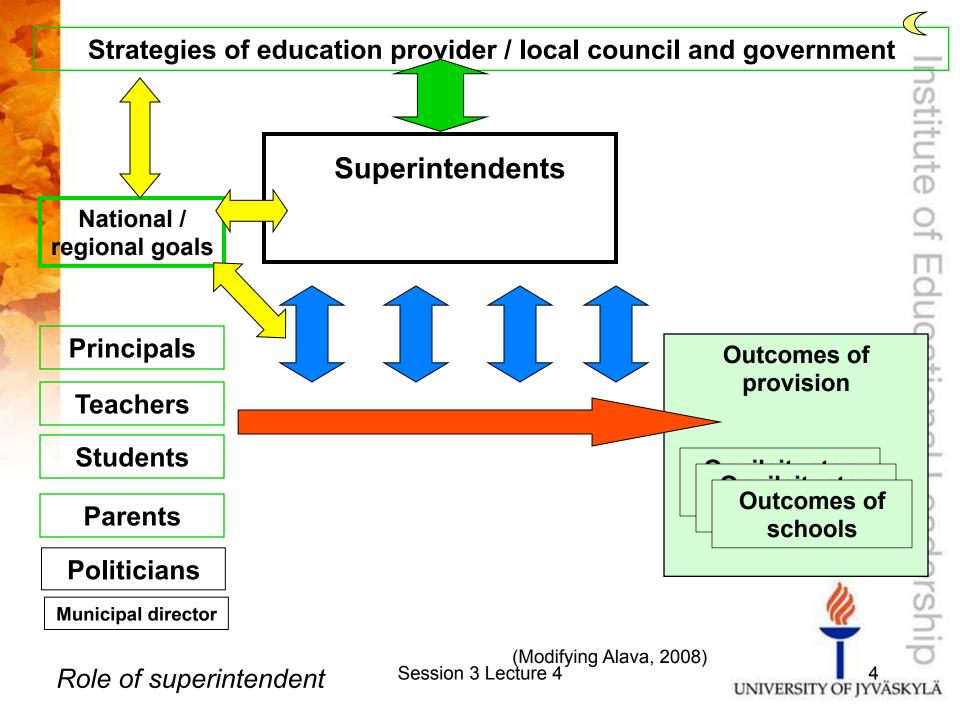


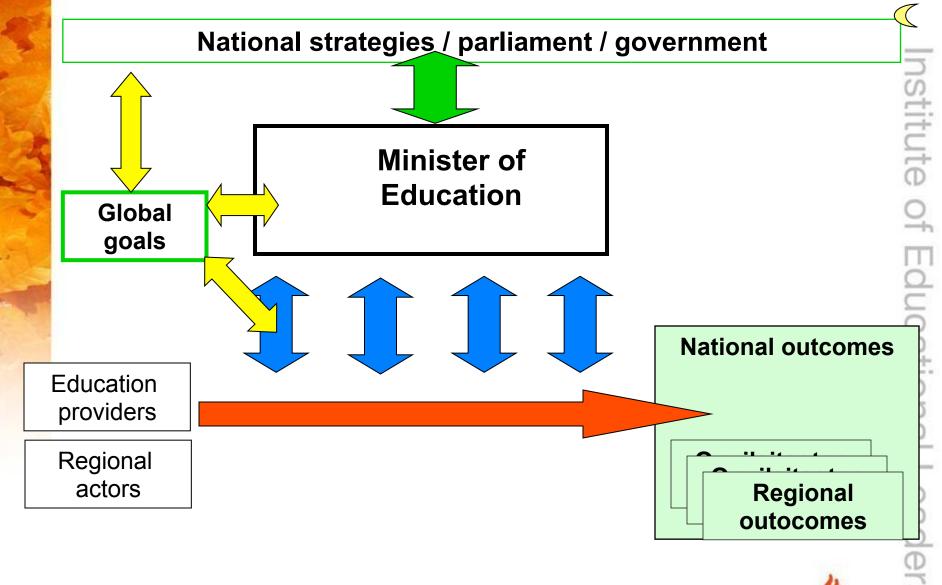
# Leadership as resource

- Indirect leadership enables and presupposes distributed leadership.
- Distributed leadership creates empowerment and communality.
- Parents, students, teachers, education providers, student care services, other schools and various societal actors must be regarded as the principal's resources and partners.
- **■** Efficient principals make use of the whole learning and leadership capacity of the school community.
- Distributed leadership both presupposes and establishes involvement, empowerment and communality.







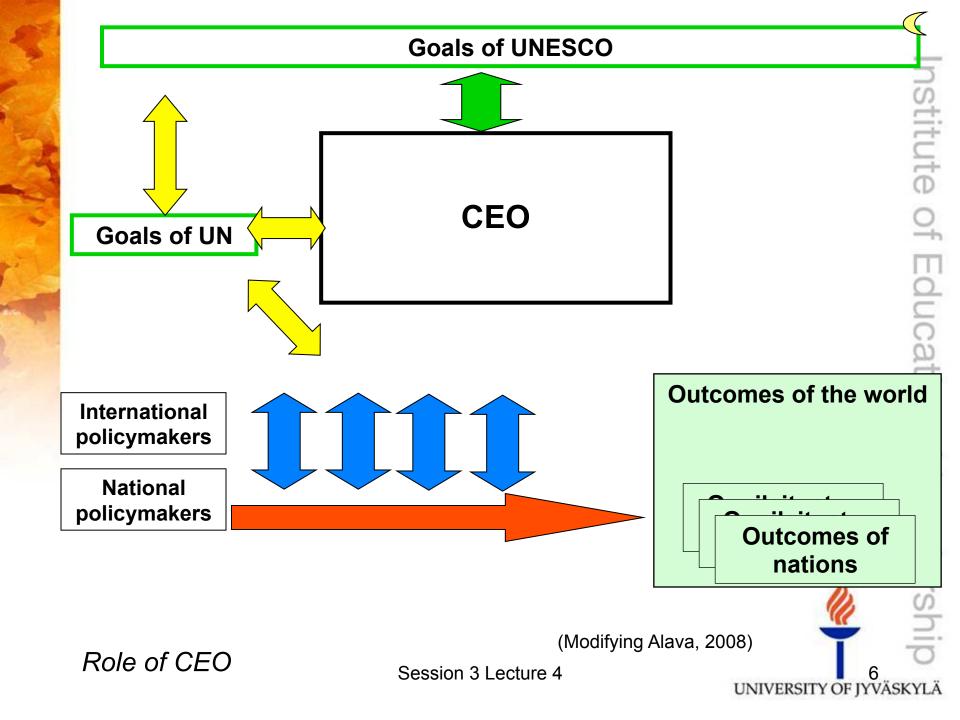


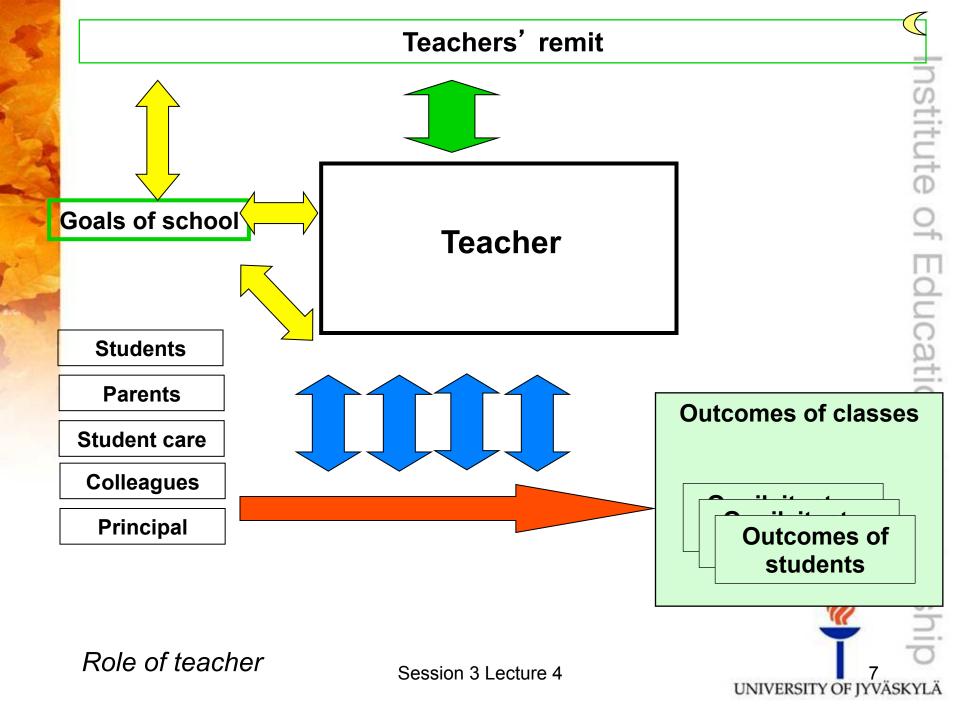
Role of Minister of Education

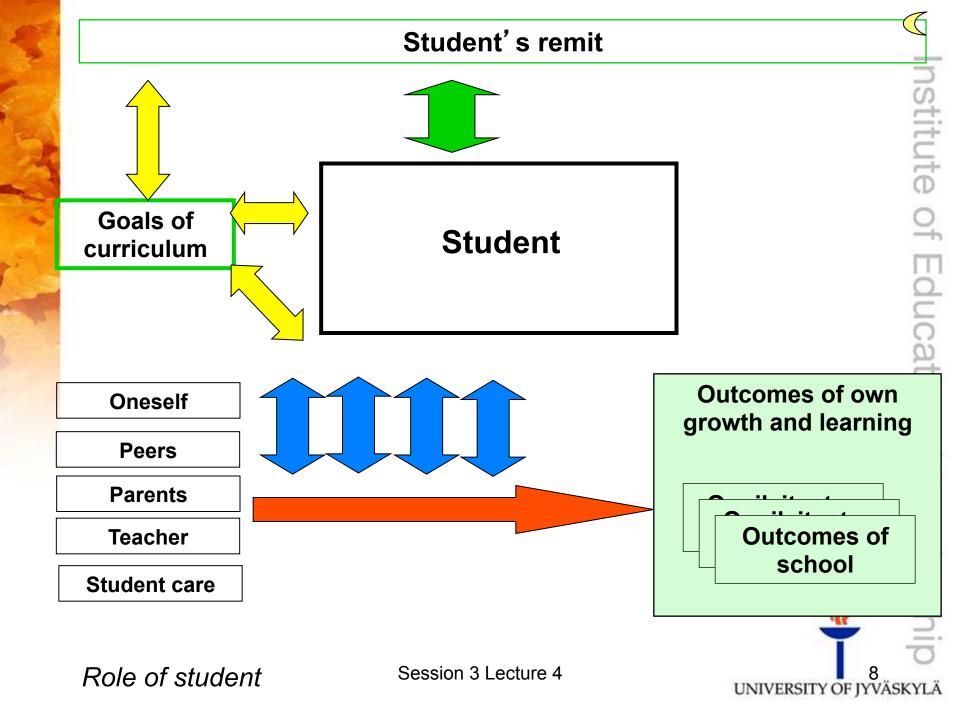
(Modifying Alava, 2008)

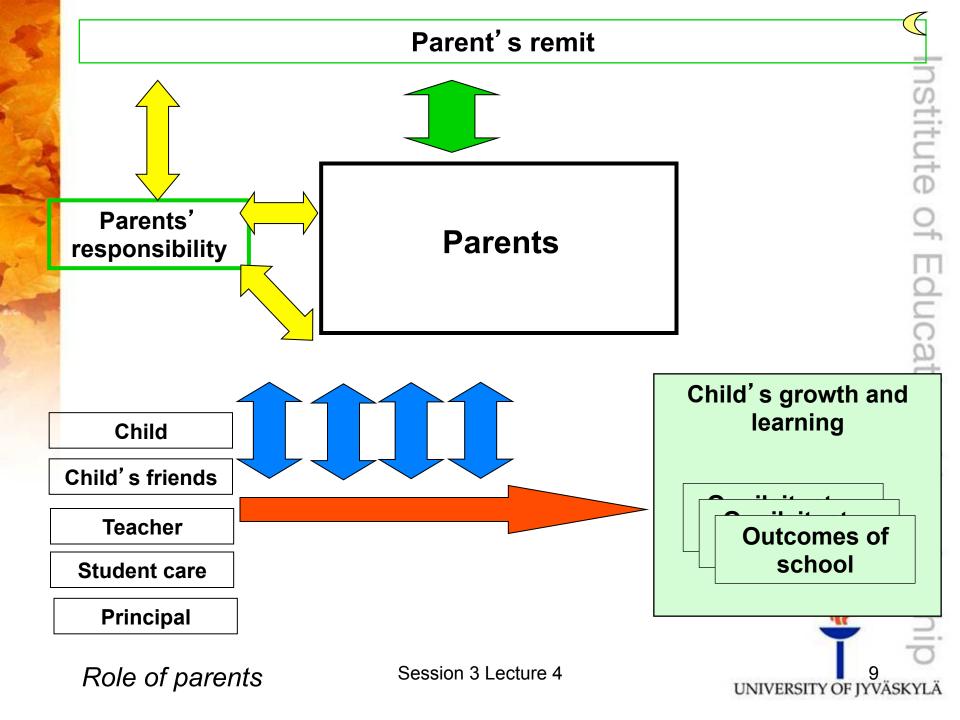
Session 3 Lecture 4







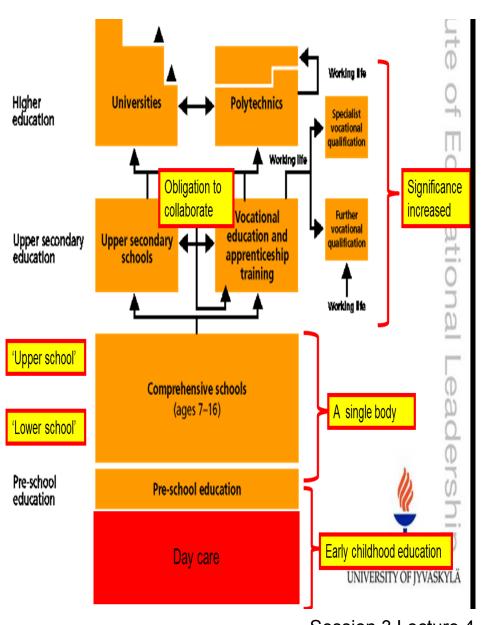




## The Education System of Finland







### Government

- \* National goals
- \* Allocation of time
- \* Qualifications

#### MoE

- \* Licences
- \* Allocation of money

#### **NBoE**

- \* National core curricula
- \* Evaluation

## **Municipality**

- \* Main education provider
- \* Local curricula
- \* Local evaluation

Session 3 Lecture 4
Opetushallitus 2010. Retrieved from http://www.oph.fi/english/education.

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