









Scenario 1: Under the Volcano
....an unhappy, unequal, uncaring society with two classes, rich and poor. As a consequence, society is polarised and divided. The less fortunate are resentful and pessimistic. There is neighbourhood unrest and increased use of security forces. Society is driven by consumerism and free choice. It is all about me, personalised values.

Scenario 2: A Farewell to Arms
....a positive, community-focused scenario. The economy is strong with a focus on green sustainable technology. It describes a more harmonious optimistic society in which the growth of wellbeing and happiness in the community is a political goal. Progress is through cooperation and respect. Society, wants fresh thinking and new ideas and its values are 'feminised'.

## Scenario 3: The Grapes of Wrath

....built around fear. The economic boom has ended, jobs are scarce, the physical environment is harsh and unforgiving, the focus is on survival and pessimism is endemic. Members of society are competitive and intolerant of each other. As a result society is disintegrating, in fact tearing itself apart. Values are survival-focused.

## Scenario 4: The Magic Mountain

....the growing corporatisation of society is depicted as the Magic Mountain. In this world, business takes over many of the roles and responsibilities of government and community groups. Because society relies on corporate social responsibility for providing a social safety net, reaching beyond employees, the underclass is marginalised. In this society male-dominated values are to the fore.

UNIVERSITY OF JYVÄSKY

## Strategies to future proof the school

- Values and beliefs to balance the past, present and future.
- Capacity and willingness to keep abreast of trends.
   Capacity and willingness to respond to threats and opportunities.
- Processes to enable the school to gather evidence and other intelligence to continually re-set priorities and plan accordingly.
- School leaders ensure that the attention of the school community is focused on matters of strategic importance.



## Master of Educational Management and Leadership